APPENDIX 4

HRA Business Plan | Oxford City Council Operating Account - Traditional View

	2025/26 £'000	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000
Dwelling Rent	(56,887)	(60,566)	(64,740)	(67,739)	(70,455)
Service Charges	(2,976)	(3,071)	(3,169)	(3,202)	(3,224)
Garage Income	(228)	(228)	(228)	(228)	(228)
Miscellaneous Income	(806)	(806)	(806)	(806)	(806)
Net Income	(60,897)	(64,671)	(68,943)	(71,975)	(74,713)
Management & Services (Stock Related)	13,521	13,553	13,595	13,607	13,614
Other Revenue Spend (Stock Related)	881	881	881	881	881
Misc Expenditure (Not Stock Related)	838	922	1,008	1,030	1,040
Bad Debt Provision	994	1,039	1,092	1,131	1,167
Responsive & Cyclical Repairs	13,580	13,839	11,473	11,505	11,569
Interest Paid	15,290	18,284	20,560	22,781	25,972
Depreciation	12,040	12,280	12,524	12,774	13,028
Total expenditure	57,144	60,798	61,133	63,709	67,271
Net Operating Expenditure/(Income)	(3,753)	(3,873)	(7,810)	(8,266)	(7,442)
Net operating Experiatore/(income)	(3,733)	(3,6737	(7,010)	(0,200)	(7,442)
Investment Income	(34)	(36)	(30)	(27)	(28)
Revenue Contribution to Capital	2,590	4,361	9,657	7,576	7,893
Total Appropriations	2,556	4,325	9,627	7,549	7,865
Total HRA (Surplus)/Deficit for the year	(1,197)	452	1,817	(717)	423
Total mix (Salplas)/ Denot for the year	(1,137)	752	1,017	(/ 1/)	723

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